# RADIANT

It's the Network that Delivers!®

(NYSE American: RLGT)

## GLOBAL TRANSPORTATION & LOGISTICS Overview through FQ3 March 31, 2023













### Disclaimer



#### FORWARD-LOOKING STATEMENT

This presentation and discussion includes forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended, and such statements are subject to the safe harbor created by those sections and the Private Securities Litigation Reform Act of 1995, as amended. All statements, other than statements of historical fact, including without limitation statements regarding the financial position, strategic plan and other plans, projections, future industry characteristics, growth expectations, future ability to identify, consummate, and integrate acquisitions, and objectives for our future operations, are forward-looking statements. Such statements may be identified by their use of terms or phrases such as "may," "could," "expects," "estimates," "projects," "believes," "anticipates," "plans," "intends," and similar terms and phrases. Forward-looking statements are based upon the current beliefs and expectations of our management and are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified, which could cause future events and actual results to differ materially from those set forth in, contemplated by, or underlying the forward-looking statements. Although we believe that such forward-looking statements are based on reasonable assumptions, we give no assurance that our expectations will in fact occur. For examples of risks, uncertainties, and events that may cause our actual results to differ materially from the expectations we describe in our forwardlooking statements, see "Risk Factors" in the prospectus to which this offering relates and the documents incorporated by reference therein. Existing and prospective investors are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking statements after the date they are made, whether as a result of new in

#### NON-GAAP FINANCIAL DATA

This presentation may include the use of adjusted gross profit, EBITDA, adjusted EBITDA, adjusted net income, and adjusted net income per share, which are financial measures that are not in accordance with generally accepted accounting principles ("GAAP"). Each such measure is a supplemental non-GAAP financial measure that is used by management and external users of our financial statements, such as industry analysts, investors and lenders. While management believes such measures are useful for investors, they should not be used as a replacement for financial measures that are in accordance with GAAP.

We define adjusted gross profit as revenues less directly related operations and expenses attributed to the company's services. We define EBITDA to exclude the effects of preferred stock dividends, interest and taxes, and excludes the "non-cash" effects of depreciation and amortization on long-term assets. Companies have some discretion as to which elements of depreciation and amortization are excluded in the EBITDA calculation. We exclude all depreciation charges related to furniture and equipment, all amortization charges, including amortization of leasehold improvements and other intangible assets. We define adjusted EBITDA to exclude changes in contingent consideration, expenses specifically attributable to acquisitions, severance and lease termination costs, F/X gains and losses, extraordinary items, share-based compensation expense, non-recurring litigation expenses, and other non-cash charges. For adjusted net income and adjusted net income per share, management uses a 24.5% tax rate commencing with FY2019 and a 31% tax rate for prior periods for calculating the provision for income taxes before preferred dividend requirement to normalize the Company's tax rate to that of its competitors and to compare the Company's reporting periods with difference effective tax rates. In addition, in arriving at adjusted net income, the Company adjusts for significant items that are not part of regular operating activities. These adjustments include acquisition costs, transition, severance and lease termination costs, non-recurring litigation expenses as well as depreciation and amortization and amortization costs, non-recurring litigation expenses as well as depreciation and amortization and amortization and certain other non-cash charges.

Our presentation of adjusted gross profit, EBITDA, adjusted EBITDA, adjusted net income, and adjusted net income per share should not be construed as an inference that our results will be unaffected by unusual or non-recurring items. Our computations of adjusted gross profit, EBITDA, adjusted EBITDA, adjusted net income, and adjusted net income per share may not be comparable to other similarly titled measures of other companies.

Reconciliations of our non-GAAP financial measures presented to our GAAP-based financial measures are included on the last slide of this presentation.

### Leading Multi-Modal 3PL Service Provider



**KEY STATISTICS** 

\$1.2B

Gross Revenue TTM Ended 3/31/23

\$304.5M

Adjusted gross profit

TTM Ended 3/31/23

\$72.8M

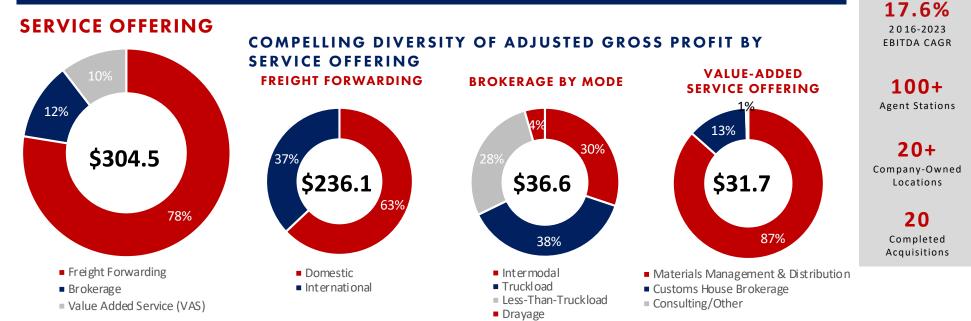
Adj. EBITDA TTM Ended 3/31/23

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#### Radiant is a leading non-asset based provider of domestic and int'l transportation and logistics solutions.

- Radiant provides global supply chain services, including domestic and international air and ocean freight forwarding and truckload, less-than-truckload, and intermodal freight brokerage services
  - Strong network of company-owned locations and strategic operating partners (agents) in the United States and Canada as well as additional global partners to facilitate international shipments
- Radiant continues to build out a compelling multi-modal offering, leveraging its technology and bundling value-added logistics solutions with its core transportation service offerings
  - The Company continues to optimize its best-in-class operating platform (people, processes, and technology) in order to provide exceptional operational and back-office infrastructure to its network participants
- The Company has generated impressive financial results, with revenues of \$1,236 million, adjusted gross profit of \$304.5 million and adjusted EBITDA of \$72.8 million for the trailing twelve months ended March 31, 2023.

ADJUSTED GROSS PROFIT For the Trailing Twelve Months Ended March 31, 2023 (\$ in millions)



RADIANT

Since its inception in 2006, Radiant has continued to deliver profitable growth with a track record of executing and integrating acquisitions.



### A Track Record of Profitable Growth



#### Radiant has consistently generated solid financial results and is well positioned for future growth.

- For the Trailing Twelve Months Ended March 31, 2023, Radiant generated \$304.5 million in adjusted gross profit and \$72.8 million in adjusted EBITDA
- A track record of seamlessly integrating company-owned locations and realizing meaningful post-acquisition synergies, combined with an active M&A pipeline, creates compelling levers to further accelerate growth
- Radiant's adjusted EBITDA margin (i.e. adjusted EBITDA as a percentage of adjusted gross profit) is 23.9% for the Trailing Twelve Months Ended March 31, 2023

2015 2016 2017 2018 2019 2020 2021 2022 TTM

- Net Revenue Margin

Net Revenue

#### CONSISTENT FINANCIAL PERFORMANCE

2015 2016 2017 2018 2019 2020 2021 2022 TTM

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#### **GROSS REVENUE** ADJUSTED GROSS PROFIT & ADJUSTED For the Fiscal Years Ended 2015 – 2023 **GROSS PROFIT MARGIN** (\$ in millions) For the Fiscal Years Ended 2015 – 2023 (\$ in millions) 306.3 304.5 1,236 209.4 220.8 186.7 194.6 200.1 889 855 842 783 778 123.7 24.6% 23.9% 25.0% 23.8% <sup>25.8%</sup> 24.5% 24.8% 24.6%

ADJ. EBITDA & ADJ. EBITDA MARGIN For the Fiscal Years Ended 2015 – 2023 (\$ in millions)

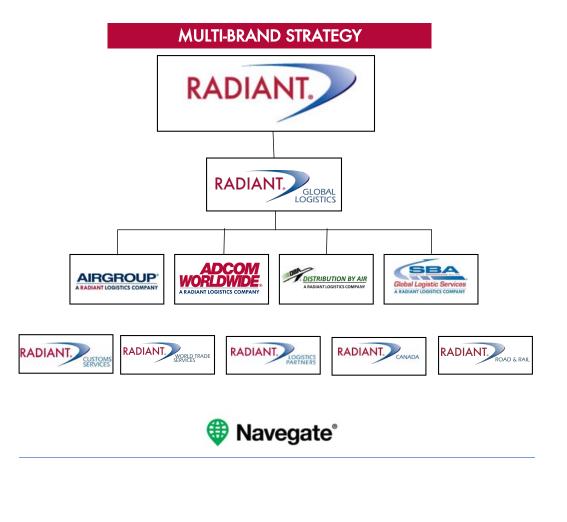


### **First to Market Advantage**



Structural changes within the freight forwarding community, resulting from industry deregulation in the 1970s and the natural "graying" of industry pioneers, provide an opportunity to support the logistics entrepreneur in transition.

- Radiant enjoys a 15+year first to market advantage in leveraging a multi-brand strategy to consolidate the agent based forwarding community
- Uniquely positioned to bring value to the logistics entrepreneur
  - Leveraging our status as a public company to provide network participants with a framework to share in the value that they help create
  - Solid platform in terms of network, people, process and technology to "scale" the business
  - Ideal long-term partner in terms of succession planning and liquidity
- Systematically, we plan to convert key agent-based offices to company-owned offices and strategically acquire and integrate other additional non-asset based operations
- Radiant has identified and is in varying stages of due diligence with a number of potential acquisitions



#### Radiant enjoys a robust, scalable technology platform to support its future growth.

#### **CUSTOMER PORTAL**

**A Robust Technology Platform** 

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#### Direct integration with SAP TM

- Visual tracker providing status of shipments
- Highly versatile dashboard allows user to quickly search and filter data to see records for pertinent activities
- Radiant-developed, with a continuous feature set as business expands

- Robust platform supporting all key modes
- Separate, integrated modules for booking, routing, settlement
- User configurable screens and worklists
- Extensive data elements for analytics and customer reporting

Radiant is one of the first 3PLs in North America to deploy SAP TM, a competitive advantage in targeting the installed customer base of shippers operating on SAP.

To meet our current and future growth, Radiant's production environments are deployed in AMAZON WEB SERVICES (AWS). AWS is a premier hyperscaler providing stable and scalable global infrastructure with the capabilities to expand our footprint.

#### SAP TM ROLL-OUT

RADIAN

- Radiant maintains a highlycustomizable, enterprise IT platform to support its multi-brand strategy
- The Company has chosen SAP TM as its platform going forward and is effectively and methodically deploying the system across its network
- The Company's IT team developed a "middleware" solution that allows any TMS to quickly integrate into Radiant's financial system
  - Acts as a transmission between any other TMS and SAP ECC and allows agent stations and company-owned locations to use legacy systems concurrently with the new system as they transition, facilitating a seamless integration

### A Talented and Experienced Management Team RADIANT

Radiant is led by a deep management team with extensive industry experience, a long track record of success and is aligned with shareholders. The Founder/CEO continues to own ~20% of the shares outstanding.

#### **EXECUTIVE LEADERSHIP TEAM**



**Bohn Crain** Founder, Chairman, & CEO

STONEPATH LOGISTICS

SCHNEIDER



**Todd Macomber** SVP, CFO, and Treasurer









**John Sobba** SVP, General Counsel and Secretary









Arnie Goldstein SVP and CCO









DANZAS



Mark Rowe









FLORIDA EAST COAST

### **Diversified Customer Base**



Radiant provides customized time critical domestic and international transportation and logistics solutions to a diversified customer base of manufacturers, distributors and retailers.



Aviation & Automotive

Military & Government

Manufacturing & Consumer Goods

Industrial & Farm

Medical.

Healthcare &

Pharmaceuticals

Electronics & High Tech Oil & Gas/Energy

Trade Shows. Events & Advertising

Retail

### **Uniquely Positioned in the Marketplace**



### **UNIQUE MULTI-BRAND STRATEGY**

- Radiant has maintained the brands from its agent network acquisitions including AIRGROUP (2006), ADCOM (2008), Distribution by Air (2011), and SBA (2015)
- Provides multiple on-ramps for agents to join the network while centralizing back-office operations and creating a pipeline of attractive tuck-in acquisitions
- Company-owned locations operate as Radiant Global Logistics, including agency locations as they convert to company-owned stores

### SCALABLE INFRASTRUCTURE

- > Scalable platform with infrastructure and team in place to support a much larger organization
- Track record of on-boarding acquisitions and capturing significant synergies through absorption of backoffice functions

### **BEST-IN-CLASS TECHNOLOGY**

- > Have utilized SAP ERP since inception, providing robust analytics and functionality
- One of the first 3PLs in North America to implement SAP TM, providing seamless integration with the vast universe of shippers operating on SAP

### **BUILT-IN ACQUISITION PIPELINE**

- Opportunity to continue to selectively convert agent stations to company-owned operations
- > Limited integration risk as agent stations are already operating as part of the network
- Incremental cost synergies available at the station level

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### **Multiple Opportunities for Future Growth**



STRONG, CONSISTENT RECORD OF ORGANIC GROWTH

- Entrepreneurial characteristics of the leading agent-based network, underpinned by Management's focus on increasing companyowned same-store-sales, provides consistent organic growth
- Leveraging investment in Salesforce platform is to drive continued organic growth momentum
- People, process and technology investments will continue to deliver productivity gains in the back-office and margin expansion (adj. EBITDA as a function of adjusted gross profit margin)

 Vertical strategy focusing on key end markets such as military & government, healthcare & life sciences, and humanitarian / NGO, continues to deliver results

VERTICAL

**S**PECIALIZATION

- Former operators in respective industries serve as vertical experts, providing deep institutional knowledge to agents and internal sales force
- Vertical experts typically bring an existing book of business with them when joining Radiant, bolstering organic revenue growth
- Leveraging competencies acquired in Wheels, Lomas and Navegate acquisitions that continue to build out freight brokerage, intermodal, CHB and technology offerings to enhance and deepen customer relationships

SERVICE

OFFERING

**EXPANSION** 

- Continuing to grow through a strategy of bundling value-added logistics solutions with core transportation service offering
- Significant opportunity to cross-sell services to existing customers only utilizing one or two service offerings

Radiant's multi-brand strategy provides a number of ways to add new agent stations / locations into the network

NEW AGENT

**ONBOARDING** 

- The Company's two Regional Vice Presidents are each charged with recruiting agents to the Radiant platform.
- Incremental cost of supporting the next agent station is very small
- Continuing to replenish a pipeline of potential tuckin acquisitions as agent stations ultimately convert

 Active M&A pipeline, with out-of-network opportunities currently in progress

**INTERNAL AND** 

EXTERNAL M&A

- 100+ agent stations provide embedded pipeline of potential acquisition targets
- Opportunity to consolidate operations into one of 20+ companyowned locations provides additional synergy potential
- U.S. Forwarding, U.S. Brokerage and Canada provide three discreet platforms to support M&A efforts

\$51.0M in cash and only \$32.6M in debt at 3/31/23

FINANCIAL

FLEXIBILITY

- \$200 million facility, not including access to an additional \$75 million accordion feature to support our future M&A activities
- Company's stock repurchase program authorizing the discretionary repurchase of up to 5.0 million shares of Radiant stock through December 31, 2023.

### SCALABLE PLATFORM

World-class IT system, corporate infrastructure, and multi-brand strategy provide ability to efficiently add new agents to the network, grow existing locations and agents organically, and realize significant back-office synergies from acquisitions

### **Key Investment Highlights**

 $\checkmark$ 

V

V



\$150M EQUITY SHELF) TO SUPPORT M&A

RADIANT.

## Reconciliation of Total Revenues to adjusted gross profit, Net Income Allocable to Common Stockholders to EBITDA and Adjusted EBITDA.

| (In thousands)                            | Year Ended June 30, |         |    |         |    |         |    |         |    |         |    |         |    |           | TTM Ended |               |  |
|---|---------------------|---------|----|---------|----|---------|----|---------|----|---------|----|---------|----|-----------|-----------|---------------|--|
| Adjusted gross profit                     |                     | 2016    |    | 2017    |    | 2018    |    | 2019    |    | 2020    |    | 2021    |    | 2022      | Ma        | rch, 31, 2023 |  |
| Total revenues                            | \$                  | 782,579 | \$ | 777,613 | \$ | 842,417 | \$ | 890,517 | \$ | 855,197 | \$ | 899,812 | \$ | 1,459,419 | \$ 1      | ,236,193,244  |  |
| Cost of transportation and other services |                     | 595,918 |    | 582,977 |    | 639,990 |    | 660,416 |    | 645,824 |    | 678,406 |    | 1,153,134 |           | 931,701,548   |  |
|   |                     |         |    |         |    |         |    |         |    |         |    |         |    |           |           |               |  |
| Adjusted gross profit                     | \$                  | 186,661 | \$ | 194,636 | \$ | 200,145 | \$ | 230,101 | \$ | 209,373 | \$ | 221,406 | \$ | 306,285   | \$        | 304,491,696   |  |
| Adjusted gross profit margin              |                     | 23.9%   |    | 25.0%   |    | 23.8%   |    | 25.8%   |    | 24.5%   |    | 24.6%   |    | 21.0%     |           | 24.6%         |  |

| (In thousands)   | Year Ended June 30, |            |               |    |         |    |          |    |        |    |         | TTM Ended |          |     |              |
|--|---------------------|------------|---------------|----|---------|----|----------|----|--------|----|---------|-----------|----------|-----|--------------|
| Reconciliation of GAAP net income to adjusted EBITDA           |                     | 2016       | 2017          |    | 2018    |    | 2019     |    | 2020   |    | 2021    |           | 2022     | Mar | ch, 31, 2023 |
|  |                     |            |               |    |         |    |          |    |        |    |         |           |          |     |              |
| GAAP net income (loss) attributable to Radiant Logistics, Inc. | \$                  | (3,519) \$ | 4,862         | \$ | 10,188  | \$ | 16,346   | \$ | 10,541 | \$ | 23,110  | \$        | 44,464   | \$  | 34,201,151   |
| Income tax expense   |                     | (1,886)    | 3,673         |    | 73      |    | 4,800    |    | 3,157  |    | 5,951   |           | 12,692   |     | 9,072,296    |
| Depreciation and amortization                                  |                     | 12,033     | 12,349        |    | 14,389  |    | 15,209   |    | 16,571 |    | 16,642  |           | 18,716   |     | 23,914,580   |
| Net interest expense   |                     | 4,872      | 2,497         |    | 3,075   |    | 2,973    |    | 2,826  |    | 2,531   |           | 3,191    |     | 2,773,664    |
|  |                     |            | <b>22</b> 201 |    |         |    | 20.220   |    | 22.005 |    | 10.001  |           | 50.000   |     |              |
| EBITDA   |                     | 11,500     | 23,381        |    | 27,725  |    | 39,328   |    | 33,095 |    | 48,234  |           | 79,063   |     | 69,961,691   |
| Share-based compensation                                       |                     | 1,407      | 1,304         |    | 1,514   |    | 1,612    |    | 1,663  |    | 1,071   |           | 1,798    |     | 2,319,057    |
| Change in fair value of contingent consideration               |                     | 1,003      | 3,431         |    | (1,176) |    | (1,207)  |    | 1,752  |    | 4,350   |           | 767      |     | (227,425)    |
| Acquisition related costs                                      |                     | 2,446      | 944           |    | 239     |    | 316      |    | 577    |    | 42      |           | 596      |     | 241,195      |
| Ransomware incident related costs, net                         |                     | -          | -             |    | -       |    | -        |    | -      |    | -       |           | 684      |     | (334,762)    |
| Restatement costs  |                     | -          | -             |    | -       |    | -        |    | -      |    | -       |           | -        |     | 1,543,569    |
| Litigation costs   |                     | 1,066      | 177           |    | 346     |    | 754      |    | 1,061  |    | 535     |           | 568      |     | 835,144      |
| Gain on litigation settlement, net                             |                     | -          | -             |    | -       |    | -        |    | -      |    | (25)    |           | -        |     | -            |
| Transition, lease termination and non-recurring costs          |                     | 2,824      | 580           |    | 176     |    | 117      |    | 586    |    | -       |           | -        |     | 30,112       |
| Foreign currency transaction loss (gain)                       |                     | (700)      | (222)         |    | 8       |    | (160)    |    | 125    |    | 189     |           | (718)    |     | (1,040,491)  |
| Change in fair value of swap contracts                         |                     | -          | -             |    | -       |    | -        |    | (600)  |    | 594     |           | (1,840)  |     | (509,407)    |
| Gain on forgiveness of debt                                    |                     | -          | -             |    | -       |    | -        |    | -      |    | (5,987) |           | -        |     | -            |
| MM&D start-up costs  |                     | -          | -             |    | 410     |    | -        |    | -      |    | -       |           | -        |     | -            |
| Loss on impairment of intangible assets                        |                     | 3,680      | -             |    | -       |    | -        |    | -      |    | -       |           | -        |     | -            |
| Loss on write-off of loan fees                                 |                     | 1,180      | -             |    | -       |    | -        |    | -      |    | -       |           | <u> </u> |     |              |
|  | ¢                   | 24.406     | 20.505        | ¢  | 20.242  | ¢  | 10 7(0 ) | ሰ  | 28.250 | ¢  | 40.002  | ¢         | 00.010   | ¢   | 72 010 (02   |
| Adjusted EBITDA  | \$                  | 24,406 \$  | 29,595        | \$ | 29,242  | \$ | 40,760   | \$ | ,      | \$ | 49,003  | \$        | 80,918   | \$  | 72,818,683   |
| Adjusted EBITDA as a% of adjusted gross profit                 |                     | 13.1%      | 15.2%         |    | 14.6%   |    | 17.7%    |    | 18.3%  |    | 22.1%   |           | 26.4%    |     | 23.9%        |



## It's the Network that Delivers!®

**THANK YOU**